

**DECISION-MAKING PROCESS FOR THE DEVELOPMENT OF THE  
PROGRAM DOCUMENT<sup>1</sup>**

- A. Define goals and objectives
  - a. Biological
  - b. Policy and management goals
- B. Resolve threshold ESA issues:
  - a. What constitutes the program document?
  - b. Who is the applicant for the HCP part of the program document?
  - c. What is the geographic scope of the HCP?
  - d. What are the “covered species”?
  - e. What will be the length of the HCP?
- C. Determine what the “covered activities” are:
  - a. Develop aquifer management alternatives
    - i. Hardy Study
    - ii. Science Subcommittee recommendations on “k” and “j” charges
  - b. Tradeoffs: Are we willing to implement actions to ameliorate the impacts of the management alternatives?
    - i. Identify specific actions to protect and/or maintain springflow.
    - ii. Identify specific actions to protect species or habitat
    - iii. Influence diagrams
  - c. Timing, cost, and feasibility of the actions?
  - d. Input from Hardy team, Science Subcommittee and consultant on the adequacy of the action.
- D. Identify actions necessary to minimize and mitigate “take” to the “maximum extent practicable.”
- E. Determine whether additional actions are necessary to contribute to the recovery of the species.
- F. Develop an Implementing Agreement
  - a. Who will implement what actions and when.
  - b. Sources of funding

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<sup>1</sup> This outline is not intended to be a comprehensive list or to suggest any particular outcome. It is simply intended to present a general outline of the issues that will have to be resolved to develop a program document.